



THE IMPACT OF INTERIOR LAYOUT OF  
DESIGNER'S OFFICE ON EMPLOYEE'S  
PERFORMANCE AT SHOP OFFICE IN KUALA  
LUMPUR

BY

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## ABSTRACT

Kuala Lumpur as the capital city of Malaysia is booming with development of new commercial buildings. The major components of commercial floor space in Kuala Lumpur are offices, shopping, hotels and service apartments and other services. Office is still the highest services targeted to the strategic zone in Kuala Lumpur and its conurbation. Among the types of office building in Malaysia, shop offices stayed dominant demand for small and medium (SME) business activities. A small office space with a large number of employees and many space requirements is the major problem faced by small private organizations in Malaysia. As the cost of rental are now rising, efficient planning and utilization of the office space is becoming crucial. Mostly the office is designed with due importance to the nature of the job and the individuals that are working in that office. Therefore, designer's office which located in shop office building typology is selected as the office setting for this study. The aim of the research is to examine the relationship between offices interior layout and environment in shop office typology and developed a framework of best practice criteria for designer's office in shop offices typology. The objectives of the study firstly 1) to evaluate the existing condition of interior design and layout of designer's office at shop offices typology secondly 2) To obtain employees' perception towards the existing office condition and its relationship towards their productivities and performance thirdly 3) To identify the impact of building typology towards interior layout in shop office building typology and 4) to test the office environmental factor in a controlled subjective experiment in order to understand their influence towards employees task performance and perceived satisfaction and the final objectives is 5) To underline the criteria for best practice of designer's office setting in shop office building typology. This research comprises of three distinct stages of methodology which are 1) Case Study which consist of field observations and field survey of 17 Designer's Offices in Kuala Lumpur, 2) Computer Simulation of Space Syntax Analysis and 3) Control Subjective Experiment of focus group consisting 8 interior designers as respondents. Duffy's concept of office layout which is, DEN, HIVE, CLUB and CELL types of layout concept has been selected as the basis for office layout analysis throughout the study. Findings from the case study suggest that Majority of Designer's office uses DEN type of layout concept. Meanwhile the most preferable layout in the control subjective experiments is HIVE type over the DEN type. Space syntax analysis on building typology suggest that shop office type with high Connectivity Value gives more flexibility to accommodate DEN and HIVE types of layout. The research showed that office layout and design has significant impact towards employees' performance of Designer's Office in Malaysia's shop offices typology.

## خلاصة البحث

في التجاري الطابق لفضاء الرئيسية المكونات. الجديدة التجارية المباني تطوير مع تزدهر ماليزيا عاصمة كوالالمبور التي الخدمات أعلى يزال لا المكتب. الخدمات من وغيرها الخدمات وشقق والفنادق والتسوق المكاتب هي لمبور كوالا مكاتب بقيت ماليزيا، في المكاتب مباني أنواع بين ومن. كونورباشيون و كوالالمبور في الاستراتيجية المنطقة تستهدف كبير عدد مع صغيرة مكتبية مساحة وهناك. والمتوسطة الصغيرة التجارية الأنشطة على الطلب على مهيمنة المتاجر في الخاصة الصغيرة المنظمات تواجهها التي الرئيسية المشكلة هي المساحة من الاحتياجات من والعديد الموظفين من أمرا أصبح المكتبي للحيز الفعالين والاستخدام التخطيط فإن الآن، الارتفاع في أخذة الإيجار تكلفة أن وبما. ماليزيا المنصب هذا في يعملون الذين والأفراد العمل لطبيعة الواجبة الأهمية إيلاء مع المكتب تصميم تم الغالب في. حاسما والهدف. الدراسة لهذه مكتب كإعداد التجارية المكاتب مبنى تصنيف في يقع الذي المصمم مكتب اختيار يتم ولذلك، لمعايير إطارا ووضع التجارية المكاتب تصنيف في والبيئة الداخلية المكاتب تخطيط بين العلاقة دراسة هو البحث من للتصميم الحالية الحالة تقييم ) 1: أولا الدراسة أهداف. التجارية المكاتب تصنيف في المصمم لمكتب الممارسات أفضل تجاه الموظفين تصور على الحصول ) 2 ثانيا تيبولوجي التجارية المحلات بمكاتب المصمم مكتب وتخطيط الداخلي الداخلي التصميم نحو التصنيف بناء تأثير على التعرف ) 3 ثالثا وأدائها إنتاجيتها تجاه وعلاقتها القائمة المكتب حالة فهم أجل من للرقابة خاضعة ذاتية تجربة في للمكتب البيئي العامل لاختبار ) 4 و التجاري المكتب مبنى تصميم في الممارسات لأفضل معايير تسطير ) 5 هي النهائية والأهداف المدرك والارتياح الوظيفي الموظفين أداء تجاه نفوذهم وهي للمنهجية متميزة مراحل ثلاث من البحث هذا ويتألف. المكاتب تصنيف البناء مكتب في وضع المصمم مكتب من الحاسوب محاكاة ) 2 لمبور، كوالا في المصمم لمكاتب ميداني ومسح ميدانية ملاحظات من تتألف حالة دراسة ) 1 كمستجيبين الداخليين المصممين 8 من المكونة التركيز لمجموعة الذاتية التجربة مراقبة ) 3 و الفضائي التركيب لتحليل لتحليل كأساس مفهوم تخطيط أنواع سيل و كلوب هيف، دن، اختيار تم وقد هي، التي المكاتب تخطيط من دافي مفهوم نوع دن يستخدم المصمم أغلبية مكتب أن إلى تشير الحالة دراسة من النتائج. الدراسة أنحاء جميع في المكاتب تخطيط نوع على هيف نوع هو السيطرة الذاتية التجارب في تفضيلا الأكثر التخطيط نفسه الوقت وفي. التخطيط مفهوم من يعطي الاتصال قيمة ارتفاع مع المحل مكتب نوع أن إلى تشير المباني تصنيف على الفضاء جملة بناء تحليل. دن كبير تأثير له وتصميمه المكتب تصميم أن البحث ويؤكد. التخطيط من أنواع هيف و دن لاستيعاب المرونة من المزيد ماليزيا في للمكاتب التجارية المكتب في المصمم مكتب في الموظفين أداء على

## **APPROVAL PAGE**

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## DECLARATION

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## LIST OF ABBREVIATIONS

ANOVA	Analysis of Variance
df	Degree of Freedom
E.g.	( <i>exempligratioa</i> ); For Example
F	Frequency
M	Mean
N	Sample Size
OCE	Office Environment Evaluation
RO	Research Objective
RQ	Research Question
SME	Small Medium Enterprise
SPSS	Statistical Package for Social Science
TPE	Task Performance Evaluation
OCE	Office Condition Evaluation
POC	Percentage of Completion
ET	Estimation Time

## **CHAPTER ONE**

### **INTRODUCTION**

#### **1.0 INTRODUCTION**

As is the case within every field, workplace designing also has new problems that require innovative solutions. Better outcomes and increased productivity is assumed to be the result of better workplace environment. Better physical environment of office will boosts the employees and ultimately improve their performance. Various literatures relates to the study of multiple offices and office buildings indicated that the factors such as dissatisfaction, cluttered workplaces and the physical environment plays a major role in the loss of employees' productivity (Carnevale 1992, Clements-Croome 1997). Hughes (2007) surveyed 2000 employees pertain to various organizations and industries in multiple levels. The reported results of these survey showed that nine out of ten believed that a workspace quality affects the attitude of employees and increases their productivity.

Office interior design and layout is closely related to the type of business and work culture. This will determine the space requirements as well as office setting of that particular business type. Employees in different organizations need different office designs. Another factor that will determine an office layout is the type of building it is located. The shape of floor plates, as a particular aspect of office shells, is one among the multitude of factors intervening in the design of an office layout (Shpuza, 2006).

The purpose of this study is to test the impact of the office layout and environment on employees' performance in shop office building typology in Malaysia. The literature reveals that good office design has a positive effect on employees' performance and the same hypothesis will be tested in this study for the designer's office setting in shop offices building typology in Kuala Lumpur, Malaysia. This study aims to recommend a framework of design criteria of interior layout and environment which is suitable to be implemented in order to improve employee's performance.

## **1.1 DEFINITION OF TERMS**

In order to have a better understanding of the subject discussed in this research, it is important to understand the definition of terms related to the issues in this study.

### **1.1.1 Building typology**

Typology is the comparative study of physical or other characteristics of the built environment into distinct types (Guney, 2007). Typologies help to readily recognize and clarify both the commonly shared aspects and the differences between a range of objects, and classify them into groups (Casakin & Kreitler, 2012). Building typology refers to the study and documentation of a set of buildings which have similarities in their type of function or form. There are two ways of looking at the term "building typology". The first is a functional typology that categorizes buildings into groups by the similarity of their use. A functional building typology under this definition may create groups such as hospitals, schools, and shopping centers. The second is a typology that groups buildings according to their forms, which is explained in this article.

Formal building typology may be based on configuration, format, or relationships of building to streets and each other. Any single functional type can be subdivided into formal types. For example, the residential functional type may be further subdivided into formal categories such as high rise towers, single family homes, duplexes, and townhouses (Firley & Stahl, 2009). Documenting a type is the process of discovering the elements of similar forms which are the same. Usually building types are distinguished by their basic form, site configuration, and scale, but not their specific architectural style, color, or even precise use and are related to the era, the culture, and the environment in which they arise (Caniggia & Maffei, 2001; Scheer & American Planning Association., 2010).

### **1.1.2 Commercial Building**

Commercial building is a type of building that is solely for commercial use. It can be used for offices, warehouses or retail outlets. In some places, commercial buildings combine functions such as an office on levels 2-10 with retail on level 1 (Mui, Badarulzaman, & Ghafar, 2003).

### **1.1.3 Shop Houses**

They are generally low rise buildings with one or two storeys where on the ground floor there are shops which open up to a five foot way and upstairs it is residential accommodation (Vlatseas, 1990). Shop houses generally have the same design as shop offices, a row of buildings which are linked together. Usually the shop is a coffee shop, barber, and auto workshop or school association. Residential accommodation is meant to accommodate one or more families or used as a dormitory for workers. Shop houses are usually used for family businesses where the shop is used for businesses and the upper floors for residential purposes. The position of the

shop and residential space depends on the number of floors of the shop house: A single storey shop house tends to include residential space behind the shop, while residential spaces in shop houses of two or more storey are typically located above the shop (Vlatseas, 1990).

#### **1.1.4 Shop Offices**

The term shop office is used to refer to terraced buildings of a similar to layout as a shop house, but is occupied in full for commercial use on both the ground floor and floors above, which are accessible through stairwells built to the front of the building (Vlatseas, 1990). During the early-twentieth century, the style of building was common in major urban centers closer to commercial districts, and is often utilized for larger businesses, where large-scale operations needed a large amount of space. A shop office may also adopt dual commercial-residential use, so long as the building has necessary amenities (i.e. proper plumbing). To maximize office and retail spaces, some shop offices may reach up to heights of five to six floors, and a five-foot ways may be incorporated for the floor above the ground level (Singam & Syarifuddin, 2011).

#### **1.1.5 Office Building**

Office building according to Brid (1996) is a commercial building which consist a main lounge and build specifically for the office use. The main objective of developing the office building is to provide dedicated work space and works environment for administrative works and business managements. An office building is commonly divided to several unit or lot and occupied by different companies. It also may cover one company in a building based on their business activity, and administration that ran by the company. Normally, a company's office will include a

lobby to greet guests, a few meeting rooms, an open office space, the manager's room, and toilets (Bird, 1996).

Some office spaces may also have a pantry or a room to prepare food and drinks, as well as a room to rest or prayer room (Mohd Safian, 2010). In order to facilitate office activities, the office spaces usually equip with office furniture such as chairs, desk, filing storage and office equipment such as computers, copiers, fax etc. Today, with the availability high speed internet broadband, an office space is furnished with sophisticated communication facilities to enable global connections in order to make sure the business activity and administration run smoothly and effectively.

#### **1.1.6 Purpose-built Offices**

According to Safian, E.E.M. Bagdad, M., Nawawi, (2012) Purpose built office (PBO) represent an office building which is for office use, and also supported by other services. The main function when combining the initial design is to optimise the space for its benefit. When about 75% of the initial design is made for office use, the initial function is changed for a new function (NAPIC, 2007). For example, a PBO is a building which has a main area that functions for office use and supported by other facilities or services, such as bank, post office, restaurants, shopping complexes, and retails (Mohd Safian, 2010). Basically, the term purpose-built office is typically used by few countries such as United Kingdom, Australia, as well as Malaysia. This distinguishes PBO with other commercial buildings or retail offices which also known as shop offices.

### **1.1.7 Workplace**

Webster, the online dictionary, defines the term ‘workplace’ simply as: “a place where work is done.” In an attempt to search for a broader definition of the workplace, the one made by PdK Consulting, a consultant that specialized in workplace performance believe that the ‘workplace’ should be defined as; “The environment (as place, tools, social connections, physical wellbeing) enabling work to be done”. They also add that this broader definition, will lead workplace development to include the identification of the location of the work which can be in an office, at home, in a plane or a car, and the identification of the physical environment which will support the work such as office design and layout, furniture, equipment, temperature, lighting and view. The workplace also should accommodate the process needed to execute the work such as transaction processing, innovating, communicating and learning. Office as one of the common type of workplace has a specific design requirements which needs specific research for itself.

### **1.1.8 Office Interior Design**

Interior design defined by the National Council for Interior Design Qualification (NCIDQ), as the art and science of understanding people’s behavior to create functional spaces within a building through creative and technical solutions. Within a structure, these solutions are applied to achieve a built interior environment, and they are functional, enhance the quality of life and culture of the occupants and are aesthetically appealing. Office Interior design is a key factor in job satisfaction. It affects the way in which employee’s work. Office design may enhance organizational success by creating workplace that support work quality, quantity and style, while improving turnover and absentee rates (Becker, 1981). Office design is defined by