AL-MA'ĀLĀT FRAMEWORK FOR ISLAMIC BANKS IN QATAR

BY

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A thesis submitted in fulfilment of the requirement for the degree of Doctor of Philosophy in Islamic Banking and Finance

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ABSTRACT

Al-Ma'ālāt which has a meaning similar to al-āqibah (mentioned in the Quran more than 30 times) is an authentic Islamic approach rediscovered by Al-Ghazali and Al-Shațibī. This does not deny the fact that the concept of al-Ma'ālāt was not present in the thought and practice of the Islamic jurisprudential discourse throughout Islamic civilisation. Al-Quradaghi in his book 'Al-Ma'ālāt as a basis for economic analysis' expands the concept to connect it within economic terms. The researcher used this book as a basic to expand the concept and connect it to Result Based Management (RBM) and Futurology (FS) to nurture an interdisciplinary approach that connects al-Ma'ālāt to all aspects of life such as political, economic, social, technological, legal, Shariah, and environmental. Using this methodology, the study presented the more encompassing theory of al-Ma'ālāt and suggested some actions to be taken to develop Qatar's Islamic banking sector. The researcher also presents two scenarios for its suggested framework as a road map for IB until the establishing for al-Ma'ālāt centre. The researcher applied the exploratory qualitative method, and the information used for analytical purposes was derived from primary and secondary sources. The primary data consisted of interviews with stakeholders in Islamic finance such as Sharī'ah Scholar, economists, clients, and senior management in Malaysia (due to it is expert country in the field of Islamic finance) and Qatar. The secondary data was sourced from resources in al-Ma'ālāt, RBM, future Studies, Qatar National Vision 2030, SDGs and ESG. This framework will help banks' management, Sharī'ah scholars and regulators to see the level of input, activities, output, outcomes, and long terms outcomes.

خلاصة البحث

المآلات شبيهة من حيث المعنى بالعاقبة التي وردت في القرآن أكثر من 30 مرة، فالمآلات والنظر اليها واعتبارها هو نمج إسلامي اصيل أعاد اكتشفه الغزالي والشاطي، ولكن هذا لا يعنى انه كان غير موجود في فكر وتطبيق الحضارة الإسلامية، بل ان الأدلة تشهد على توافره واستعماله من قبلهم في كل مجالات الحياة. القره داغي في كتابه المآلات أساسا للتحليل الاقتصادي' قام بتوسيع مفهوم المآلات وجعله أساسا للتحليل الاقتصادي. فالباحثة هنا نحاول استخدام هذا كإساس لتوسيع المفهوم وربطة بالإدارة بالنتائج وعلم المستقبل حتى نستطيع الانطلاق إلى المجالات الأخرى مثل السياسة، والاقتصاد، والاجتماع، والعلوم التقنية، والقانون، والشريعة، والبيئة. من اهم نتائج هذه الاطروحة: تقديم نظرية عامة للمآلات واقتراح عمل مركز للمآلات على مستوى المصرف المركزي في قطر ليعمل على تطوير البنوك الإسلامية للوصول الى اعلى المستويات. كما قدمت الباحثة اطارين مقترحين لتكون كخارطة طريق للبنوك الإسلامية حتى يتم انشاء المركز المقترح. تم استخدام المنهج الوصفي الاكتشافي، وتم الاستفادة من كافة المراجع الاصلية والثانوية. المراجع الاصلية تم استخراجها من المقابلات مع كافة أصحاب المصلحة من علماء شريعة، او اقتصاديين، أو عملاء، أو إدارة عليا سواء في قطر او ماليزيا لكونما بلد ذات خبرة في مجال الاقتصاد الإسلامي. المراجع الثانوية تم استخراجها من أمهات الكتب العلمية والفقهية الموجودة في التراث الإسلامي والعالمي، بالإضافة الى المراجع في رؤية قطر 2030، والأهداف الإنمائية للأمم المتحدة، والحوكمة البيئية والاجتماعية. هذا الإطار من المتوقع ان يساعد إدارات البنوك، وعلماء الشريعة، والجهات الرقابية لرؤية مستوى التوقع في مجال المدخلات والأنشطة، والمخرجات على المستوى البسيط او المتوسط او طويل المدى. كما انه يعتبر إضافة علمية للمكتبة الإنجليزية لندرة المراجع في هذا المجال.



APPROVAL PAGE

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DECLARATION

I hereby declare that this thesis is the result of my own investigations, except where otherwise stated. I also declare that it has not been previously or concurrently submitted as a whole for any other degrees at IIUM or other institutions.

Bahnaz Ali Al-Quradaghi

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LIST OF ABBREVIATION

- RBM Result Based Management
- FS Futurology Studies
- CSR Cooperative Social Responsibility
- IB Islamic Banks/ Islamic Banking
- IF Islamic Finance
- QDB Qatar Development Bank
- QCB Qatar Central Bank
- FW Framework



CHAPTER ONE

INTRODUCTION

19.1 BACKGROUND OF THE STUDY

Financial intermediation services as provided by banks today are not necessarily a modern phenomenon. Historical evidence indicates that as early as the third and fourth centuries BC, religious shrines cared for the savings of their depositors and provided loans¹. Banking operations have also been "practised in earlier pre-Islamic civilisations, such as the Roman, the Greek, the Egyptian and even Babylonian and Sumerian."²

The foundation of Islamic economics and banking was laid by the Prophet Muhammad (PBUH) and his companions based on Allah's injunctions. The historical references in the ancient ages indicate various financial services developed by Muslim jurists.³

The comprehensiveness and profoundness of the Islamic economic paradigm follow the teachings of the Prophet Muhammad (PBUH), a special market for Muslims imbued with the necessary controls for transactions to eliminate fraud, injustice, monopoly, and usury.

Introducing new conceptual understandings in the Islamic Finance system, such as *the hawala* regime, promissory note, endowments-Waqf and legal personality, fair taxes and zakat, contributed vigorously to enriching the Islamic civilisation for more than 1000 years.

¹ Chachi, Abdelkader. Origin and Development of Commercial and Islamic Banking Operations, J.KAU: Islamic Econ. 18. 2nd ed. Vol. 18, (2005), 21.

https://www.kau.edu.sa/Files/320/Researches/51027_21164.pdf, on June 24, 2021

² Chachi, Origin and Development, page 21

³ Wikipedia, <u>https://en.wikipedia.org/wiki/Islamic_banking_and_finance</u>, (accessed 15 Aug. 22)

As a science, many Muslim scholars contributed and are still contributing to the development of the Islamic economy, for instance, Abu Yusuf Ya'qub ibn Ibrahim through his book "Al- Kharaj", and Abu Obeid Al-Qasim ibn Salam through his book "al-Amwal", etc.⁴

The modern-day Islamic banking system is founded by the intellect of our new generation, which must succeed to produce Islamic content in a modern shape. Some books refer to the first attempt in "Pakistan 1950s in a rural area where a small experimental interest-free bank was founded by a small number of pious landowners who were prepared to deposit funds without interest rewards"⁵. Although the experiment was not successful, the idea of an interest-free bank also began in "Egypt in 1963 through Mit-Ghamr Islamic Savings Bank"⁶.

About the same time, in 1963, another successful experiment was birthed far away in Malaysia, where they started the Pilgrims Fund Corporation or Tabung Haji by providing Halal investment opportunities. In 1975, the Islamic financial system achieved a notable milestone with the opening of the Islamic Development Bank in Jeddah, Saudi Arabia. The success of the Dubai Bank established in 1975 led to the opening of several banks worldwide such as Qatar Islamic Bank in 1983.

Numerous notable efforts have also taken place in the other key segments of the Islamic financial services industry including the Islamic capital market, and Takaful. At present, "the combined total worth of the three broad segments of the IFSI is estimated at USD 2 trillion, compared to the USD 2.44 trillion recorded in 2019. In addition, the IFSI recorded a y-o-y growth rate of 10.7% compared to the 11.4% growth rate recorded between 2018 and 2019.⁷."⁸

Notwithstanding the growth of the global Islamic finance industry, there are also ongoing debates around a number of conceptual issues that could further entrench the

⁴ Bahnaz Alquradaghi, "Islamic Economic in the past", (The Newsletter Periodical, IMA, Qatar Chapter, page 4, (2014), <u>https://doha.imanet.org/aboutchapter/chapterboard14?ssopc=1</u>

⁵ Chachi, Origin and Development, page 20

⁶ Chachi, Origin and Development, page 19

⁷ IFSB, "Islamic Financial Services Industry Stability Report 2021,

https://www.ifsb.org/download.php?id=6106&lang=English&pg=/sec03.php ⁸ Ibid. Page 11

prominence of Islamic finance in light of its foundational philosophy of economic justice. In this regard, there is a need to draw attention to the theory of Al-Ma'ālāt from broader conceptual perspectives with a multidisciplinary approach to give Islamic banks more impact, profitability and stability. This trend calls for considering the consequence of the outcomes of the effect and far-reaching implications of banking and financing models for all stakeholders such as Sharī'ah scholars, management, customers, the regulation and all ecosystem to maximise the benefits for the people to ensure that it serves the purpose of *maslahah*⁹ (benefits) in all transactions while avoiding harms or hardships (darar).¹⁰

Al-ma' $\bar{a}l\bar{a}t$ is not a new concept or invention; rather, it was known to humanity since Cain did not initially consider the fate of his actions. In chapter 2, however, the researcher presents a chronological and historical analysis covering several epochs when the concept of Al-ma' $\bar{a}l\bar{a}t$ appeared and disappeared until it began to re-surface in our modern times.

The most illustrious theory for this matter that some distinguished scholars who associated such a theoretical paradigm with Fiqh *al-Ma'ālāt* is that of *al-shațibī*. He touched on the subject matter in his book entitled *al-muwafaqāt*. His unflinching devotion to the legitimate purposes, at the high-level, as well as his long-term objectives of the Sharī'ah system, subsequently led to a reorientation of attention to the consequences and results of the concept of al-Ma'ālāt as al-Shațibī inferred in his book. He thus was the first Islamic scholar who repudiated the nation of Islam on this fundamental concept of "al-Ma'ālāt".

Al-Shațibī has adopted the principle of *fiqh al-ma'ālāt* as a general fundamental basis of Sharī'ah consideration. However, the jurisprudence of consequence, which scholars sometimes consider, has not been thoroughly investigated in the existing literature on Islamic finance, especially relating to Islamic banking.

This thesis provides a holistic view on the subject from a disciplinary approach by adapting the theoretical concept of *al-ma'ālāt* in a wider context as it was during the

مصلحة 9

ضرر ¹⁰

Prophet's (PBUH) era. This is besides getting all the tangible benefits from other scientists and scientific knowledge pertinent to the subject. This thesis is considered a crucial academic journey presenting both theoretical and practical frameworks in the form of immense intellectual contribution to the Islamic banking regime with specific attention to the Islamic banking industry in Qatar which is the base of the researcher. It is envisaged that this effort offers hope and courage to future students to venture into systemic research in the field of al-ma'ālāt concerning Islamic banking and Finance. In addition, it would also provide answers to the following questions: Why do we need this practical framework, and what problems will it redress from the practical perspective in the Islamic Banking sector?

19.2 STATEMENT OF THE PROBLEM

The literature review illustrated that Islamic banks in Qatar have not reached their full potential in terms of product quality, profitability, customer awareness and satisfaction, and CSR activities. It also highlighted the need for an interdisciplinary approach for Qatari Islamic banks to realise their vision and mission.¹¹

At the level of profitability some studies consider "that Islamic banks are less profitable in the real sense than conventional banks".¹²

Regarding products quality, it seems that scholars not fully "look at the appalling consequences of the proposed banking product from the wider technical perspective."13

Public awareness and satisfaction: There are misconception of the subject itself as a result concludes by calling on relevant stakeholders, for instance, the Central

¹¹ Mustafa Omar Mohammed and Fauziah Md Taib, "Developing Islamic Banking Performance Measures Based on Maqasid Al-Shari'Ah Framework: Cases of 24 Selected Banks," *Journal of Islamic Monetary Economics and Finance*, 2015, https://doi.org/10.21098/jimf.v1i1.483.

¹² Abdul-Jalil Ibrahim, "Empirical Findings on the Profitability of Banks in Qatar: Islamic vs Conventional," *International Journal of Business and Commerce* 5, no. 4 (2016): 73, www.ijbcnet.com%0A.

¹³ "No Title," accessed March 25, 2019, http://ijbssnet.com/journals/11.pdf.

Bank, to launch awareness campaign programmes purposefully to orient and enlighten the masses about the essence and fundamental purpose of Islamic banking.¹⁴

CSR activities for Islamic banks: In terms of achieving shared social responsibility, some believe that Islamic finance badly failed in accomplishing the objects of the Sharī'ah.15 Dusuki and Abdullah16, Farook17, and Dusuki18 argued that the social responsibility of the Islamic financial institutions is at a low point globally. Most of the activities of Islamic financial institutions pertinent to shared social responsibility are restricted in terms of giving out zakat as well as some other disorganised charitable activities.19 The researcher searched on the IB website for CSR report and sustainability report, she found only QIB CSR report for 201420 and for sustainability 202021

The researcher argues that the current situation for Islamic banks in Qatar will reach their full capacity if they adopt al-Ma'ālāt as a holistic view for the IB at all levels starting from operational, products, and customer treatment, to name a few. Doing so will help the Islamic banking sector in Qatar achieve its full potential and help resolve several issues at the bank level, customer level and the outcomes of IB.

¹⁴ Kodun Abiah Fada and Bundi Wabekwa, "People's Perception Towards Islamic Banking: A Field Work Study in Gombe Local Government Area, Nigeria," *International Journal of Business, Humanities and Technology* 2, no. 7-December (2012): 121–31, https://www.academia.edu/7616270/Peoples_Perception_Towards_Islamic_Banking_A_Field_work _study_in_Gombe_Local_Government_Area_Nigeria.

¹⁵ B Sairally, "A Study on the Corporate Social Responsibility of Islamic Financial Institutions: Learning from the Experiences of Socially Responsible Financial Institutions in the UK." (Loughborough University, 2005).

¹⁶ Asyraf Wajdi Dusuki and Nurdianawati Irwani Abdullah, "Why Do Malaysian Customers Patronise Islamic Banks?," *International Journal of Bank Marketing* 25, no. 3, April (2007): 142–60, https://doi.org/10.1108/02652320710739850.

¹⁷ Syed Farook, "On Corporate Social Responsibility of Islamic Financial Institutions," *Islamic Economic Studies* 15, no. 1-July (2007): 31–46.

¹⁸ Asyraf Wajdi Dusuki, "Ethical and Social Responsibility Models for Islamic Finance," *ISRA Research Paper*, no. 28 (2011): 1–38, https://ifikr.isra.my/library/pub/215.

¹⁹ Ruslan Sabirzyanov and Mohamad Haidir Hashim, "Islamic Banking and Finance: Concept and Reality," *Journal of Islamic Banking and Finance*, no. July-Sept (2015): 88–103.

²⁰ "CSR Report," n.d., https://www.qib.com.qa/en/corporate-social-responsibility/.

²¹ "Sustanabilty Report 2020," n.d., https://www.qib.com.qa/en/investorrelations/sustainability-report/.

The researcher seeks to benefit from the al-Ma'ālāt as a broad concept and use the Shariah, RBM and FS to format the frameworks so that the Islamic banking industry in Qatar can benefit from the al-Ma'ālāt paradigm.

Using RBM will increase transparency and accountability, allowing interventions to complement each other and avoid overlap and waste. It helps to assess progress towards the achievement of results and learn from the past to ensure that future initiatives better contribute to development impacts.²²

19.3 SIGNIFICANCE OF THE STUDY

The significance of the theory of al-Ma'ālāt in the modern Islamic banking regime concerning the State of Qatar's is aimed at scrutinising the relevance of this classical theoretical concept in contemporary Islamic commercial and business transactions. The thesis will present a framework based on the interaction between three interdisciplinary approaches: Al-ma'ālāt, RBM and FS to make the framework more practical, easily implemented and have good results. The study is crucial because it contributes to the body of knowledge, policy, and practice of Islamic banks in Qatar for several reasons.

First, the study fundamentally seeks to expand the horizon of body knowledge. The thesis is envisaged to address the characteristic of Al-ma'ālāt and its implementation in the Islamic banking sector. Also, it will enhance the development process of Islamic banking in Qatar by eliciting the opinion and perception of Sharī'ah scholars, academics, bank officials and customers.

Furthermore, the study leverages the existing Arabic literature within the English one to create one framework based on Fiqh al-Ma'ālāt, RBM and FS. Due to their correlation, this study examines the link between and among the three and finds the similarity and differences. It is hoped that this opens the door to solve pertinent Islamic banking issues in Qatar and conduct similar research in other countries as well.

²² "FAO," accessed August 14, 2020, http://www.fao.org/investment-learning-platform/themes-and-tasks/results-based-management/en/.

Second, from the practical experience of the researcher and pilot interviews conducted, the researcher discovered that the experts in the practical profession have a keen interest in the subject because the topic is rarely addressed. Most of the current studies focus on the general purposes of the Islamic economy, but little focus has been given to the subject intellectually.

In the future dimension of these purposes, few studies address how we can offer a practical framework for the Islamic economy based on the Al-ma'ālāt approach. Therefore, the topic is of particular importance for the experts and practitioners. The results are envisaged to enhance an assessment of the baseline for future improvements and full appreciation of Maqāşid of *Hifz al-māl*²³.

Third, from a policy perspective, the study will create more awareness and consciousness about the problems studied and generate requisite new policy pathways for Islamic organisations and institutions.

19.4 THEORETICAL FRAMEWORK

First- there are many interrelated terminologies to Al-ma'ālāt. The most important ones are consequence, expectation, results, and future. The relationship between these concepts is intertwined and interrelated and can form the conceptual framework in which Al-ma'ālāt moves between them.

Second, the Arabic references and sources that address Al-ma'ālāt in the theoretical framework differed in the following ways as we can see from below table:

Table 20.1 Theoretical Framework for al-Ma'ālāt (Made by the researcher)

Reference and Name of the	Theoretical Framework in	
Authors	Brief	الإطار النظري باختصار
1. AlDahib, Hussein Bin	Maqāșid Al Sharī'ah + set of	مقاصد الشريعة +
Salim; 1994, Ma'ālāt or	rules: the general interests	مجموعة من القواعد:
Consequences of actions and	and Masalah Mursalah,	المصالح العامة
their impact in changing	approbation, pretensions, the	والمرسلة، الاستحسان،
provisions, master thesis,	mind tricks and consideration	الذرائع، الحيل، مراعاة
Jordan University, graduate	of controversy	الخلاف
school ²⁴		
2. Al-Quradaghi, Ali, 2021,	The principle of Sadd al-	سد الذرائع
Fiqh al-Ma'ālāt as the basis	Dahari (blocking the means),	+
for economic analysis ²⁵	coupled with achieving the	مقاصد الشريعة
	desired al-Maqāșid al-	+
	Sharī'ah and the goal and	تحقيق المناط
	Alariaitiah. The	+
	jurisprudence of Alariaitiah.	فقه الارأيتية
	Don't you see if it is like that?	
3. Al-Jedya, 'Umar; 2010 The	The principle of Sadd al-	الذرائع + الحيل+
Basis of considering Al-	Dharai + tricks + istihsan+	الاستحسان+ مراعاة
ma'ālāt between theory and	considering controversy, +	الخلاف + قاعدة القواعد
practice, first edition, Dar Ibn	the principle of rules	المشروطة بالأصل لا
Hazim for printing and	conditioned by base it cannot	ترفعها العوارض
publishing, Beirut-Lebanon ²⁶	be removed by external	الخارجية + قاعدة تقييد
	causes+ the principle of	الشخص في استعمال
	restriction of a person in the	حقه
	use of his right	
4. Al-Hussein, Walid; 2009,	Al-Maqāșid Al-Sharī'ah	مقاصد الشريعة
Considering the Al-ma'ālāt		
facts and its juridical impact,		

²⁴, Hussein Bin Salim AlDahib; "mllāt ālāfʿāl wlthā fy tģyyr ālāḥkām", (1994)
²⁵ Ali Alquradaghi," ālmllāt āsāsā llthlyl ālāqtşādy", (Dal Alnida, Istabul, Turkey, 2021)
²⁶ 'Umar Al-Jedya," lslā tbār ālmll byn ālnzryš wālttbyig", (Ibn Hazem Dar, Beirut, Lebnan, 2010)

Reference and Name of the	Theoretical Framework in	الإطار النظري باختصار
Authors	Brief	الإصار النظري بالحنصار
Al-Tudmorya Printing House,		
Riyadh, Saudi Arabia.27		
5. Sanoussi, Abdulrahman Ibn	Deeds + concept in	الأفعال + مفهوم الحق في التشريع
Muammar; 1424 A.H,	legislation	في التشريع
considering al-Ma'ālāt and		
considering the results of		
actions and purposes of		
Sharī'ah by AH Ibn aljawzi.		
Printing house-Dammam-		
Saudi Arabia ²⁸		
6. Banan, Kareema;	The al-Maqāșid al-Sharī'ah	مقاصد الشريعة
2014/2015, Consideration and		
application of ma'ālāt in the		
jurisprudence of Umar Ibn Al-		
KhattabMaster thesis the		
University of Abu Bakr		
belkaid-Tlemcen-Faculty of		
Humanities and social		
sciences, Islamic sciences.29		
7. Al-Sudais, Abdul Rahman	The al-Maqāșid al-Sharī'ah	مقاصد الشريعة
Abdul Aziz; 1428H, The		
Principle of considering Al-		
Ma'ālāt as the base and their		
implications in Islamic		
jurisprudence and		
contemporary issues		

 $^{^{27} \}text{ Walid Al-Hussein, "āʿtbār ml̄āt ālāfʿāl wl̄trhā ālfqhy", (2^{nd} ed. Vol.1, Dar Altadmuriah, Ryadd, Saudi$

²⁷ Walid Al-Hussein, "a tbar m'lat alar al witrha aliqhy", (2nd ed. Vol.1, Dar Altadmurlah, Ryadd, Saudi Arabi.2009)
²⁸ Abdulrahman Ibn Muammar Sanoussi, "ā'tbār ālm¹lāt wmrā'āš ntātēg āltṣrfāt - drāsš mqārnš fy ¹şwl ālfqh wmqāşd ālšry'š" (1st ed., Dar Ibn Jwuzi for Publication, , Saudi Arabia , 2004)
²⁹ Kareema Banan; "ā'tbār m¹lāt ālāf'āl wttbyqāth fy fqh 'mr bn ālhtāb rdy āllh 'nh", (Bell Quaid university, Telmisan, Algeria - 2014/2015)

Reference and Name of the	Theoretical Framework in	الإطار النظري باختصار
Authors	Brief	الإلكار التطري بالمتصار
contemporary doctrinal		
fundamentalist study ³⁰ .		
8. Ahamito, Yusuf Ibn Abd	Three theories:	ثلاث نظريات و هي:
Allah; 2012, The principle of	1. theory of motivation	نظرية الباعث 1-
Al-ma'ālāt consideration in	2. theory of abuse of the	نظرية التعسف -2
fiqh research- from theorising	right	في استعمال الحق
to the application – fatwas of	3. theory of the	نظرية الاحتياط -3
transactions in Malikī	idiosyncratic reserve	القانوني
jurisprudence-case study,		
Centre for Development		
Research and Studies – first		
editionBeirut-Lebanon ³¹		

Four out of eight Sharī'ah scholars opine that theoretical framework for Alma'ālāt is the Maqāşid Al Sharī'ah. Others have different views entirely. This result does not mean that they do not see a link between the Maqāşid Al Sharī'ah and Alma'ālāt, but rather, they narrowed the scope of the theoretical framework, and they did not make it general. Some scholars considered blocking the means (Sadd aldharāi'),³² tricks (Al-ḥīyal)³³ and Al-istiḥsān ³⁴ as a foundation on which ma'ālāt is built on, and some even considered al-ma'ālāt as the foundation on which these rules are built.

The researcher considers Maqāṣid Al-Sharīʿah as the leading general framework wherein Al-maʾālāt moves. As such, the theories of blocking the means (Sadd aldharāiʿ), tricks (Al-ḥīyal) and Al-istiḥsān are considered as fiqhi tools from Sharīʿah

³² سد الذر ائع ³³ الحيل ³⁴ الاستحسان

³⁰, Abdul Rahman Abdul Aziz Al-Sudais; "qāʿdö āʿtbār ālm^Ĩlāt wālātār ālmtrtbö ʿlyhā fy ālfqh ālāslāmy wālqdāyā ālmʿāşr"ö (drāsö āşwlyö fqhyö mʿāşrö, 2007)

³¹, Yusuf Ibn Abd Allah Ahamito; "mbd[†] āʿtbār ālm¹l fy ālbht ālfqhy: mn āltnzyr āl z ālttbyq: ftāw z ālmʿāmlāt fy ālāgthād ālmālky "- (drāsi alfa -, Nama center for research and studies, 1st ed. 2012)